



An Daras Trust
Igniting Curiosity Growing Capabilities

An Daras Multi Academy Trust

School Support Staff Pay Policy

The An Daras Multi Academy Trust (ADMAT) Company
An Exempt Charity Limited by Guarantee
Company Number/08156955

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Recommended	
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Model School Pay Policy – Support Staff (September 2025)

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1.0 Introduction

This pay policy statement describes the Trust's pay arrangements for all school support staff, for all of its employed staff working under the Terms and Conditions of Employment for Local Authority Employees (i.e. 'The Green Book').

2.0 Scope

The pay policy statement describes the pay arrangements that apply to 'Green book' support staff based in maintained schools.

3.0 Pay structure

The pay structure applies to support staff employed in this school. The pay structure for the relevant employees consists of 18 grades with open salary ranges. Grades are allocated to jobs through a process of job evaluation which establishes the relative value of different roles.

Employees are appointed to the minimum of the salary range for the job unless there is a substantial reason for making an exception, for example to secure the appointment of a candidate of the right calibre.

In exceptional circumstances, for example for retention reasons, employees may be awarded accelerated salary progression at the discretion of the Governing Body. Trustees

Where an employee is promoted or regraded to a higher grade they should receive an immediate pay increase. They will be paid on the minimum of the salary range for higher grade unless this is less than a 2% salary increase in which case they will be paid a 2% salary increase. Exceptions may be agreed by the Governing Body. Trustees

3.1 The Single Status and Pay & Grading Collective Agreements

Headteachers and Governors Trustees should refer to the following documents for the detailed arrangements:

- 1999 – Single Status National Agreement;
- 2004 – Pay & Grading Agreement (the grading and pay structure across all schools);
- 2011 & 2012 – Local Collective Agreements (covering overtime, leave arrangements, call out and standby payments);
- 2014 – Local Collective Agreement (harmonising terms detailed in the previous Local collective agreements, the introduction of the Living Wage, freeze on incremental increases and the introduction of a Contribution Related Pay scheme for 2017).

In accordance with the School Staffing (England) Regulations 2003, Governing Bodies have a specific responsibility to ensure that the pay and grading of staff employed in schools remain within the pay framework of the Local Authority. The pay framework for all Local Authority maintained schools in Cornwall is

established by the Pay and Grading Local Collective Agreement.

Schools, Trusts and Academies intending to alter any of the Single Status arrangements must discuss their proposals with the relevant trade unions before changes can be implemented.

3.2 Salary Determination & Notification

In order to apply a consistent approach to the determination of all staff salaries, the Governing Body should review support staff salaries on 1 September each year (as they are also obliged to do with teachers).

The Local Collective Agreement 2014 committed the Council to changes to the pay structure as summarised below:

Open salary ranges were introduced from 1 September 2016 (salary ranges will use the bottom and top of the existing pay grades. The incremental steps between salary ranges are removed).

- Existing staff will remain on the same salary on 1 September 2016;
- For new recruits, from 1 September 2016, if it is necessary (and determined in agreement with the Governing Body) to pay above the grade minimum to secure an appointment, a salary for a new recruit can be set anywhere within the range for that grade necessary to secure the appointment.

Contribution Related Pay (CRP) was effective in place of service based increments with effect from 1 October 2017.

We have now replaced CRP with the following Performance Management Reward in 3.3.

Performance Management Reward will apply to all employees whose contracts incorporate the National Scheme of Conditions of Service for Local Government Employees (known as 'the Green Book').

3.3 Performance Management Reward

The Performance Management Reward applies to all Local Government Services employees in local authority maintained schools. Consequently this scheme applies to support staff in this Trust.

Performance Management Reward general principles

All Green Book employees in the Trust are eligible for nationally determined pay awards (regardless of their appraisal rating). All Green Book employees in the Trust have the opportunity to access a Performance Management reward subject to a minimum of six months' Green Book service during the relevant Performance Development Scheme (PDS) year which for schools is:-

- 1 September to 31 August

There will no longer be increments within the pay structure so performance management reward will operate with “open” salary ranges. There will be no changes to existing grade minimums or maximums related to the implementation of performance management reward. The level of performance management reward will be determined annually by the MAT’s Directors

Performance management reward payment principles for employees the performance management reward payment date

There will be two appraisal ratings in the appraisal scheme that will link with the payment scheme as indicated below:-

- Green Book employees in the Trust with the lowest appraisal rating (need to improve) will not be eligible for a salary increase within the range.
- Green Book employees rated in the middle or top rating (successful or exceptional) will be eligible for a salary increase of 1%

Employees moving from one Green Book role to another (whether within or across local authority maintained schools)

Providing an employee has at least a six months’ Green Book qualifying service with the PDS year (commencing 1 September and ending 31 August) and a qualifying rating, their eligibility for a performance management reward will be unaffected by moving roles.

Moves to a role on the same grade (during the PDS year and before the performance management reward payment date) do not affect eligibility for salary increases.

Absence due to sickness or unpaid leave

Employees absent for six months or less within the relevant contribution year and who achieve a qualifying rating will be eligible for a performance management reward payment

Employees on unpaid leave or absent due to sickness that is not attributed to a disability for a period of more than six months will not be eligible for a performance management reward payment.

Employees absent for more than 6 months due to a disability will be rated successful and will be eligible for a performance management reward payment if they are paid below the grade maximum on the payment date.

Absence due to maternity, adoption and shared parental leave

Employees absent for more than six months within the relevant appraisal year will be rated successful and will be eligible for a performance management reward payment if they are paid below the grade maximum on the payment

date. Employees absent for less than six months and who therefore work for six months or more within the relevant contribution year and who receive a qualifying rating will be eligible for a performance management reward payment.

Leavers

Employees have to remain in employment on the 1st October payment date following the appraisal year to be eligible for a performance management reward payment. Leavers on or after 1st October will be eligible for the performance management reward payment. Specifically those due a one-off non-consolidated payment will be eligible for it in full and those due a salary increase will be eligible until their last day of employment

3.5 Performance Management Reward Rating criteria

Overall Rating	Criteria to be met for Results	Additional criteria to be met if behaviours are formally assessed as part of the appraisal process
Exceptional	<ul style="list-style-type: none"> • The demands or level of difficulty were stretching or challenging for the role AND • The individual met or exceeded the success measures AND • The individual has delivered exceptional results AND • The overall results are recognised by others as exceptional 	<p>The individual clearly and consistently demonstrated the majority of the behaviours required. Demonstration of less effective behaviour was infrequent with minimal impact.</p> <p>OR</p> <p>The individual clearly and consistently demonstrated all of the behaviours required. Consistently applying them in relevant situations, and is recognised by others as a 'role model' in their behaviour.</p>
Successful	<ul style="list-style-type: none"> • The demands of level of difficulty were normal or typical for the role AND • The individual delivered the majority of the success measures AND • The overall results are recognised by others as successful 	<p>The individual clearly and consistently demonstrated the majority of the behaviours required. Demonstration of less effective behaviour was infrequent with minimal impact.</p>
Need to improve	<ul style="list-style-type: none"> • The demands or level of difficulty were normal or typical for the role AND • The majority of the success measures were not achieved OR the results were outside of agreed parameters AND • The overall results were not successful and therefore the individual needs to improve 	<p>Note: Although behaviours can be assessed the overall rating will be limited to 'need to improve' unless the results criteria for 'successful' are met</p>

3.6 Issues of Equity/Moderation

The Trust is committed to monitoring and evaluating its reward procedures and activities to ensure consistency, equity and fairness in particular in relation to the Trust's Equal Opportunities policy.

Performance Management Reward is related to performance, as determined by the Trust's Performance Appraisal process, the Trust is committed to monitor all aspects of appraisal outputs through moderation by the Governing Body.

Currently some schools moderate across clusters with other schools. This is a recommended approach for cross-schools quality assurance.

3.7 Employee Concerns

The Trust's process for addressing employee concerns is set out below.

- If you have a concern about the conduct and outcomes of the appraisal process (including but not limited to the determination of ratings) this should be raised by you with your manager/headteacher/deputy headteacher in the first instance. Following discussion with your manager/headteacher/deputy headteacher, if the concerns are unresolved you may raise the concern with your Headteacher/a Governor. Your concern will be reviewed, with due regard to the available information and in their discretion may meet you to discuss your concerns. With regard to concerns raised in relation to year end ratings, the Governing Body delegates its responsibilities for the moderation of these to the Personnel Committee of Governors. Representatives of the Personnel Committee involved in the moderation process must have had no prior involvement in the management of any concerns regarding the appraisal process or ratings' decisions. The outcome of the Personnel Committee's moderation of the ratings will be final.

4.0 Salary Grades

The School Standards and Framework Act 1998 gave powers to Governing Bodies to set the salaries of all support staff employed within a school.

It is important that Governing Bodies have a consistent, objective and non-discriminatory way of determining the grades of staff in order that they meet the requirements of the Equal Pay Act.

5.0 Other Payments

5.1 Market supplements

In exceptional circumstances the Trust may pay a market supplement in addition to the salary for the role where, in the absence of such a payment, it would not be possible to recruit and retain suitable employees. The value of the market supplement takes into account the labour market pay information for similar jobs. Any market supplements are reviewed on an annual basis and are varied or cease as necessary according to the labour market evidence for the role in question.

5.2 Premium payments

The standard working week for employees within the scope of this policy statement is 37 hours, worked from Monday to Friday. For some employees who are required to work outside the normal working week a premium payment may be due. The premium payments which may be payable are set out below.

5.3 Overtime

Overtime is time worked beyond the standard working week (37 hours) which attracts additional payment.

Overtime is only paid in circumstances where it is not practicable to grant compensatory time off in lieu. All paid overtime is subject to authorisation in advance by the relevant manager. Overtime is paid at plain time with the exception of emergency recall to work after midnight which attracts a 50% plusage.

Only employees in receipt of a salary on or below the maximum of grade N are eligible for payment for work beyond 37 hours per week.

5.4 Sunday working as part of the normal working week

Sunday working as part of the normal working week attracts a 25% plusage. Only employees paid up to and including grade H or equivalent are eligible for this plusage. Employees contracted to work only at weekends are paid plain time.

5.5 Night work

Night work on Monday to Friday as part of the normal working week attracts a 25% plusage. Night work at weekends attracts a 50% plusage. Only employees paid up to and including grade H or equivalent are eligible for this plusage.

5.6 Work on public holidays

Work on public holidays attracts a 100% plusage. Only employees paid up to and including grade H or equivalent are eligible for this plusage.

5.7 Standby duty

Employees who undertake standby duty are required to be available to receive and deal with work related issues for a pre-determined period outside normal working hours.

Employees who are on standby duty and are paid on or below the maximum of grade N are eligible for standby payments.

Standby payments will be calculated in relation to the midpoint of the salary range for the relevant "standby role" and according to the rates set out in the table below.

Period on standby (outside of normal working hours)	Payment rate for each hour on standby
Monday to Friday	14% of standby role hourly rate
Weekends	17% of standby role hourly rate
Bank holidays	20% of standby role hourly rate

5.8 Call out

Call out is the requirement for an employee who is on standby to carry out duties relevant to the standby role during a period of standby duty. It may require the employee to attend their place of work, another location and may include work undertaken from their home.

If an employee is "called out" for less than 15 minutes they will not be paid for call out. However, if an employee is called out on separate occasions within the same shift these can be aggregated to trigger a call out payment, for example if an employee is called out for 10 minutes then returns to standby and is called

out for a further 10 minutes they will be entitled to a call out payment in accordance with the following provision.

Call out of between 15 and 30 minutes attracts a payment of half an hour. Call out of between 31 minutes and 60 minutes attracts a payment of one hour. Where the duration of call out is more than 1 hour, payment is rounded up to the nearest half hour.

Payments for call out will be based on the midpoint of the salary range for the relevant standby role and attract any relevant premium in accordance with the 2011 Local Collective Agreement.

Any payments for call out are made in addition to payments for standby.

In exceptional circumstances, subject to consultation with the trade unions, the Council may increase standby payments for particular roles if it would otherwise experience problems operating a critical out of hours' standby rota. Any such arrangements are the subject of an annual review in accordance with the principles of the Council's market supplement policy.

In accordance with the Working Time Regulations, managers will adjust normal working arrangements to ensure required rest time is provided as necessary for employees who have been called out.

6.0 Allowances:

6.1 Acting up allowances and honoraria

Employees who act up in the absence of more senior employees for a continuous period of at least four weeks are entitled to be paid the salary of the higher graded post (or a proportionate allowance where they are not undertaking the full duties and responsibilities).

Once the qualifying period of four weeks has been satisfied, the higher salary is paid with effect from the first day on which the employee took on the duties and responsibilities of the higher graded post.

Where the preceding circumstances do not apply, an honorarium may be granted (of an amount dependant on the circumstances) at the Council's discretion, to an employee who performs duties outside the scope of his or her post over an extended period, or where the additional duties and responsibilities are exceptionally onerous.

6.2 Pay protection

The Trust has a pay protection policy where employment on less favourable terms is offered to an employee as an alternative to redundancy.

An employee's basic pay is protected for up to two years if the reduction in their basic pay does not exceed 17.5%.

If, by accepting alternative employment, the reduction in an employee's basic pay exceeds 17.5%, pay protection is subject to the Governing body and the relevant Headteacher being satisfied that there is some tangible benefit to be gained by the School, for example in circumstances where pay protection would be less costly than an employee's redundancy.

During the pay protection period an employee's basic pay is protected on a "mark time" basis. "Mark time" means that during the period of protection, an employee's basic pay is frozen and that any Performance Management Reward payments and annual pay awards applicable to their previous job are not paid to the employee.

6.3 First aid allowances

Employees designated by the Governing body as recognised first aiders are entitled to a First Aid payment. A payment of £261.38 per annum is made to full-time employees designated as recognised first aiders provided that they maintain a current First Aid Certificate. In the case of part-time employees, a pro rata payment is made.

6.4 Removal and separation allowances

In exceptional circumstances for hard to fill posts the Governing body may offer removal and separation allowances to new employees taking up employment with the Trust. The scheme provides that the Trust will contribute to the cost of removal of furniture, the cost of legal and estate agents fees and to the payment of a separation / two homes allowance of up to £75 per week (£100 during the summer) for up to 52 weeks whilst two homes have to be maintained.

6.5 Work base relocation

The nominated work base for a School based employee will be the designated school. However, from time to time because of organisational requirements, employees may have their contracted work-base changed which results in them incurring additional expenditure.

Where an employee's contracted work-base is changed by organisational circumstances beyond their control, they are eligible to receive an allowance equal to the difference between the costs of travelling from their home to their new work-base and from their home to their old work-base.

Authorised excess travel costs are reimbursed from the date of the work base move for up to 24 months and may include travel by private vehicle or public transport in accordance with the business travel and expenses policy set out below.

6.6 Business travel and expenses

Where employees are required to travel in the course of their duties they are expected to determine the most appropriate form of transport taking into account the total cost, travel time and carbon emissions. The cheapest form of transport will normally be chosen unless the travel time is unreasonable. If

there are two forms of transport with comparable costs the transport with the lowest carbon emissions must be selected unless the travel time is unreasonable. If public transport is used the cheapest travelling fare should be chosen, for example a monthly or annual season ticket. It is the Governing bodies policy not to pay for first class travel.

6.7 Mileage allowances

The Governing body will decide the level of allowance it will pay to school based staff who are required to use their vehicle on school business.

6.8 Subsistence payments

Employees may claim reimbursement of reasonable additional expenditure actually incurred whilst they are away from their normal place of work and unable to follow their usual arrangements.

Such claims will normally be paid only in circumstances where employees are required to travel out of Cornwall and incur an overnight stay. Exceptionally, where it is agreed that the out of Cornwall journey will be made in a single day and this involves the working day starting before 8am and finishing after 8pm, claims for reasonable reimbursement for lunch and an evening meal are permitted.

Reimbursement of all claims will only be paid on submission of a receipt for the expenditure incurred.

In exceptional circumstances, and where authorisation is given to an individual employee by their manager, reasonable additional expenditure supported by a receipt may be payable.

7.0 Pensions

The Governing bodies policy is not to grant augmented benefits under the Local Government Pension Scheme except where it is essential to do so in order to facilitate a tangible and specific organisational benefit.

The Governing bodies policy is not to contribute to any Shared Cost Additional Voluntary Contribution scheme.

8.0 Retirement

8.1 Early retirement

The Governing bodies policy is not to allow employees to retire early with an unreduced pension unless a financial saving can be achieved within a period of no more than two years and there is a benefit to the service. However, from 1 April 2014, under the Local Government Pension Scheme Regulations, employees aged 55 or over have the ability to cease employment and draw reduced pension.

8.2 Flexible retirement

The Governing body permits flexible retirement only where there is either a financial or operational benefit to the Trust and where the employee's reduced level of earnings together with his or her pension does not exceed his or her pre-retirement earnings.

In addition, the Governing body will not waive any actuarial reduction to an employee's pension benefits and any pension costs to the School must be recovered within a two year period.

9.0 Redundancy

Under the Trust's Redundancy policy, the Governing body must approve redundancies.

The Governing body exercises discretion under the Local Government (Early Termination of Employment) (Discretionary Compensation) (England and Wales) Regulations 2006, to make compensatory payments to support staff being made redundant based on a multiple of 1.75 times the number of weeks to which an employee would be entitled under the statutory redundancy formula, inclusive of any redundancy payment up to a maximum of 52.5 weeks' pay.

The Council calculates compensation and redundancy payments based on actual salary and continuous local government service.

Employees who are members of the Local Government Pension Scheme and who are eligible to be paid a compensation payment as a consequence of their redundancy may ask the Governing body to convert their total compensation payment into additional pension.

10.0 Consultation and engagement

The recognised trade unions representing the relevant employees within the scope of this pay policy statement have been consulted on the statement.

11.0 Communicating the policy

The Trust will publish its pay policy statement on its website.

12.0 Changes to the policy

The Governing body may at any time by resolution of the full Governing body amend this pay policy statement.

Those staff employed as support staff in Trust Schools or Academies, are subject to their Governing Bodies resolving to adopt this policy or renegotiate it with the recognised unions.

Appendix 1

An Daras Trust pay scales

(To establish the annual salary for a full-time employee contracted for 37 hours per week, multiply the hourly rate by 1929.18)

Trust Pay rates from 1st April 2025

From 01.04.2025	
FTE	Hourly rate
23555	12.21
26022	13.49
23804	12.34
24924	12.92
26042	13.50
26919	13.95
27795	14.41
28670	14.86
26688	13.83
28272	14.65
29861	15.48
31455	16.30
33037	17.12
34629	17.95
31580	16.37
33196	17.21
34811	18.04
36430	18.88
38046	19.72
39666	20.56
36752	19.05
38299	19.85
40048	20.76
41699	21.61
43345	22.47
44994	23.32
41876	21.71
43565	22.58
45260	23.46
46951	24.34
48636	25.21
50327	26.09

HLTA

	From 01.04.2025	
	FTE	Hourly rate
HLTA 1	24130.03	£12.51
HLTA 2	25227.72	£13.08
HLTA 3	26324.29	£13.65

Age related & apprenticeships

	From 01.04.2025	
	FTE	Hourly rate
23 & over (25 & over from 2020) (not applicable from 01.04.2024)		
21 to 22 (21 to 24 from 2020) (not applicable from 01.04.2024)		
18 to 20 (over 1 year on course)	19291.8	10.00
Apprentice (under 18 or over 18 & under 1 year on course)	14565.3	7.55

Statutory National Minimum Wage rates:

NMW Rate

National Living Wage (21 and over)	£12.21
18-20 Year Old Rate	£10.00
16-17 Year Old Rate	£7.55
Apprentice Rate	£7.55

Trust Pay rates from 1st April 2026

From 01.04.2026	
FTE	Hourly rate
24519	12.71
26563	13.77
27457	14.23
28351	14.70
29244	15.16
27222	14.11
28837	14.95
30458	15.79
32084	16.63
33697	17.47
35322	18.31
32211	16.70
33860	17.55
35508	18.41
37158	19.26
38806	20.12
40459	20.97
37487	19.43
39065	20.25
40849	21.17
42533	22.05
44212	22.92
45894	23.79
42713	22.14
44437	23.03
46165	23.93
47890	24.82
49609	25.71
51334	26.61
0	0.00
0	0.00
0	0.00

An Daras job roles	FTE	Hourly rate
HLTA 1	24612.63	£12.76
HLTA 2	25732.28	£13.34
HLTA 3	26850.77	£13.92

	From 01.04.2026	
Apprentices	FTE	Hourly rate
23 & over (25 & over from 2020) (not applicable from 01.04.2024)		
21 to 22 (21 to 24 from 2020) (not applicable from 01.04.2024)		
18 to 20 (over 1 year on course)	19291.8	£10.55-£10.75* TBC
Apprentice (under 18 or over 18 & under 1 year on course)	14565.3	£8.20-£8.40 * TBC

Age Group / Category	Hourly Rate (April 2026)
21+ (National Living Wage)	£12.71
18–20 year olds	£10.85
Under 18s	£8.00
Apprentices	£8.00

Key Point

For 18–20 year olds, the legal minimum pay from April 2026 will be £10.85 per hour, an increase of 8.5%